



## THE STRATEGY OF INTERNATIONAL DEVELOPMENT OF UNIVERSITY OF DUBROVNIK (2009.-2015.)

Authors:

Prof. Vedran Batoš, Ph.D., author,  
Tihomir Luković, Ph.D., co-author, and  
Natalia Stagl-Škaro, Ph.D., co-author.

Dubrovnik, June, 2009.

### STRATEGY OF INTERNATIONAL DEVELOPMENT

The strategy of international development is a constituent part of the University's main Strategy, strongly related to the already published *Research Strategy of University of Dubrovnik 2009.-2015.*, as well as, to EU regulations, international standards, provisions and praxis, providing the guidelines to reach the goals. All operational details are covered by specific working groups and action teams responsible for the implementation of their particular tasks.

Supported by Ministry of Science, Education and Sports of the Republic of Croatia, the University of Dubrovnik implements the EU strategy in higher education, implementing mobility and LLP - Lifelong Learning Programme that consists of four sub programmes (Comenius, Erasmus, Leonardo Da Vinci, Grundtvig) and two programmes (Transversal programme and Jean Monnet). University of Dubrovnik is especially oriented, but not limited, to the Transversal programme (cooperations and innovations in the LLP area within EU, learning of foreign languages, development of innovative information and communication technologies, dispersion and usage of the programmes' results), as well as to Erasmus (higher education area). By implementing this international strategy, the University of Dubrovnik becomes part of the EU university network and contributes to the EU target of reaching the number of 3 mio. students within Erasmus mobility, increasing the cooperation between industry and education, strengthening the cooperation of EU higher education institutions, as well as, increasing the innovation transfer.

To support and improve international cooperation, the University of Dubrovnik established the *International Relations Office*.

### THE MAIN ACTIVITIES OF THE INTERNATIONAL RELATIONS OFFICE

The International Relations Office initiates, promotes and coordinates international activities of the University of Dubrovnik.

**The vision** of the office is to become the main entry point and support unit for the overall international activities of University of Dubrovnik, in line with the vision of the University to become the regional leading institution and a recognized international University.

**The mission** of the office is to:

- initiate, evaluate, develop and maintain relationships with partner institutions within EU and worldwide
- collect and publish informations about international programmes and projects in higher education
- promote and encourage the mobility of students, teaching and non-teaching staff
- assist and supervise the mobility process of foreign students, teaching and non-teaching staff towards University of Dubrovnik (incoming mobility)
- assist and supervise the mobility process of University of Dubrovnik's students and staff towards partner institutions abroad (outgoing mobility)
- advise and support the international initiatives and activities of University of Dubrovnik's departments and organizational units

## STRATEGIC GOALS OF INTERNATIONAL DEVELOPMENT

The University of Dubrovnik promotes international activities and encourages their implementation into all daily activities of the University. The strategic development of the University is based on its international orientation and its emphasis on the importance of being part of EHEA (European Higher Education Area) and ERA (European Research Area).

**Mobility**, as part of international cooperation, is one of the most important stakeholders in the further development of University of Dubrovnik.

**The action plan and forthcoming activities** related to the international activities (2009.-2015.) include the following:

- adoption and adjustment of internal organizational structure according to international regulations and EU praxis
- implementation and upgrading of infrastructural resources to support international cooperation (incl. housing, distance learning and ICT support)
- organization of programmes, studies, modules and subjects taught in foreign languages (English as the priority)
- adjustment of Quality Management and Control (QM / QC / QA) according to international standards and regulations
- promotion of international programmes
- establishment of strong relationship between research and education
- increase of international conferences and workshops

- increase of international research and industry related projects and programmes (incl. Tempus, Framework Programmes, LLP)
- increase of mobility of students, teaching and non-teaching staff (incoming and outgoing)
- extension of the partner institutions network

**The goals** within the action plan 2009-2015:

- increasing the outgoing and incoming mobility of students by 120% (20% Y-Y, starting 2009)
- increasing the outgoing and incoming mobility of teaching staff by 90% (15% Y-Y, starting 2009)
- increasing the outgoing and incoming mobility of non-teaching staff by 90% (15% Y-Y, starting 2009)
- increasing the outgoing and incoming mobility of teaching staff by 90% (15% Y-Y, starting 2009)
- reaching the number of 2% of the University's students participating in mobility programmes (by 2011)
- reaching the number of 2% of the University's teaching staff participating in mobility programmes (by 2011)
- reaching the number of 2% of the University's teaching and non-teaching staff participating in mobility programmes (by 2011)
- reaching the number of 3% of the University's students participating in mobility programmes (by 2015)
- reaching the number of 3% of the University's teaching staff participating in mobility programmes (by 2015)
- reaching the number of 3% of the University's teaching and non-teaching staff participating in mobility programmes (by 2015)
- establishing rigid evaluation of the processes and results including the benchmarks and indicators, as regulated by EU Commission Education and Training Programme (2009-2010)
- adjusting University of Dubrovnik's studies and programmes in accordance with reputable international universities and permanently upgrading them according to the needs of research, education and marketing (2009-2015).

## INTERNATIONAL COOPERATION AGREEMENTS

University of Dubrovnik has signed agreements with partner institutions within EU and worldwide. These agreements cover the basis of cooperation including topics related to joint studies, research, industry based projects and exchange of students, teaching and non-teaching staff.

Agreements with partner institutions by countries (2009.):

*Australia*

Victoria University, Melbourne

*Austria*

FH Joanneum University of Applied Sciences, Graz  
University of Vienna, Vienna

*Bosnia and Herzegovina*

University of Mostar  
International University Philip Noel-Baker, Sarajevo

*France*

L'Institut National des Sciences et Techniques de la Mer (Intechmer), Cherbourg  
Groupe Ecole Supérieure de Commerce Chambéry Savoie  
Claude Bernard Lyon 1 University (Member of University of Lyon), Lyon

*Germany*

University of Bamberg, Bamberg,  
Philipps University of Marburg  
Technical University of Dresden  
University of Applied Sciences, Bremerhaven  
Bonn-Rhein-Sieg University of Applied Sciences, Sankt Augustin

*Hungary,*

Szent Istvan University, Godollo

*Ireland*

University College of Dublin, Dublin

*Italy*

Universita Politecnica delle Marche, Ancona  
University of Bari, Bari  
Palazzo Spinelli, Firenze  
University for Foreigners, Siena  
University of Siena, Siena

*Kosovo*

Universum University, Prishtina

*Montenegro*

Mediterranean University, Podgorica

*Norway*

Det Norske Veritas, Bergen  
The Fridtjof Nansen Institute, Lysaker

*Poland*

Staszic College of Public Administration, Bialystok

*Russia*

University of Astrakhan

*Slovenia*

University of Ljubljana

*Spain*

University of Oviedo

*Sweden*

Lulea University of Technology, Lulea

*UK*

Coventry University, Coventry

University of Hertfordshire, Hatfield

#### MEMBERSHIPS, ASSOCIATIONS AND PARTICIPATIONS

- Inter-University Center of Dubrovnik (IUC)
- International Centres of Croatian Universities with headquarters in Istria and Dubrovnik
- Community of Mediterranean Universities (CUM)
- Interuniversity Centre for Research and Cooperation of Eastern and South-Eastern Europe (CIRCEOS)
- Uni Adrion, The virtual University of the Adriatic - Ionian Initiative
- Danube Rectors' Conference
- Alps Adria Initiative Universities Network (ALADIN)

#### LOCATION OF THE INTERNATIONAL RELATIONS OFFICE

**Address:**

Branitelja Dubrovnika 29,  
20000 Dubrovnik, Croatia

**Vice Rector:**

Prof. Vedran Batos, Ph.D.

Vice Rector for International Relations and Business Development

E-mail: [vedran.batos@unidu.hr](mailto:vedran.batos@unidu.hr)

**Contacts:**

E-mail - Office: [international@unidu.hr](mailto:international@unidu.hr)

Contact Person:

Sandra Lazimbat, Coordinator

E-mail: [sandra.lazimbat@unidu.hr](mailto:sandra.lazimbat@unidu.hr)

Tel: +385 20 445700

Fax: +385 20 435590

**Team:**

Natalia Stagl-Škaro, Ph. D.  
Head of International Relations Office  
E-mail: [natalia.stagl-skaro@unidu.hr](mailto:natalia.stagl-skaro@unidu.hr)

Tihomir Luković, Ph. D.  
Head of International Studies and Erasmus Coordinator  
E-mail: [tihomir.lukovic@unidu.hr](mailto:tihomir.lukovic@unidu.hr)

Daria Vučijević, B.Sc.  
Head of Postgraduate Studies and Office Coordinator  
E-mail: [daria.vucijevic@unidu.hr](mailto:daria.vucijevic@unidu.hr)

Sandra Lazimbat, B.Sc.  
International Relations Coordination  
E-mail: [sandra.lazimbat@unidu.hr](mailto:sandra.lazimbat@unidu.hr)

Nikolina Lozo, B.Sc.  
International Relations Coordination  
E-mail: [nikolina.lozo@unidu.hr](mailto:nikolina.lozo@unidu.hr)

Sandra Buratović, B.Sc.  
Public Relations and Web Design  
E-mail: [sandra.buratovic@unidu.hr](mailto:sandra.buratovic@unidu.hr)

---

---